

20



25

Annual
Report



*Building
Our
Future*



A Message from the CEO

As we reflect on 2025, there is a great deal to be proud of across both Down East Community Hospital and Calais Community Hospital. Healthcare continues to face significant challenges across Maine and the country, particularly for rural hospitals, but because of the hard work and dedication of our staff, providers, board members, and community partners, both hospitals continued to move forward and grow throughout the year.

One of the biggest accomplishments of 2025 was the completion and opening of Baileyville Medical Center. This project has been years in the making since we first assumed operations at Calais Community Hospital in 2021, and it is exciting to see healthcare services expanding once again in the St. Croix region. I would like to thank Senator Susan Collins and Senator Angus King for helping secure Congressionally Designated Funds for the project as well as all of the employees, contractors, and community members who worked hard to make it a reality.

Throughout the year we also continued recruiting physicians and expanding services across the organization. We welcomed several new providers to both hospitals and clinics including primary care, orthopedic surgery, podiatry, and interventional pain management. We also continued developing partnerships with Washington County Community College and the University of Maine at Machias to support nursing education and workforce development in Washington County.

While there were many accomplishments this year, there were also ongoing challenges facing healthcare in Maine. MaineCare reimbursement issues, changes in federal healthcare funding, staffing shortages, and financial pressures continue to impact hospitals throughout the state. Despite these challenges, DECH and CCH remained financially stable and continued investing in patient care, equipment, facilities, and employee support. Because of the dedication and teamwork of our staff, we were also able to provide one of the largest year-end employee bonuses in the history of the organization.

In 2025 we also focused heavily on strengthening our culture across both hospitals. It was wonderful to once again hold staff development events, employee celebrations, community activities, and holiday gatherings that help bring everyone together. We celebrated long-serving employees and retirees who helped build these organizations over many decades, and we welcomed new team members who will help carry our mission forward into the future.

Another important focus this year was our commitment to the broader health and well-being of Washington County. Through our Community Health Needs Assessment process, we identified several key priorities including access to care, food insecurity, youth mental health, and cancer prevention and treatment. Throughout the year we supported local food pantries, youth outreach programs, school initiatives, and community education events. These efforts are important because hospitals play a larger role in rural communities than simply providing medical care—they are part of the foundation that helps keep communities strong and sustainable.

As we celebrate another successful year, we also recognize that the future of independent rural healthcare will require continued hard work, creativity, and perseverance. Our goal remains the same as it has always been: to make sure high-quality healthcare remains available close to home for the people of Washington County for the next 50 to 100 years and beyond.

I would like to personally thank every employee, provider, volunteer, board member, and community supporter who helped make this year possible. The work being done every day across DECH and CCH truly makes a difference in the lives of our patients, neighbors, and communities.

Although there are always challenges ahead, I remain optimistic about the future of both hospitals and look forward to continuing to grow services and opportunities for the communities we serve.

Sincerely,

Steve Lail, CEO

Capital Investments and Infrastructure Improvements

During the fiscal year, the hospital continued to make significant capital investments in healthcare technology, facility infrastructure, public safety systems, and information technology to support operational efficiency and long-term service delivery.

Major clinical equipment acquisitions included a clinical analyzer system, an ultrasound unit, upgraded bladder scanning technology, warming cabinets, gynecological stretcher systems, and additional patient monitoring equipment. These investments enhance diagnostic capabilities, improve patient care, and support modernization of clinical operations.

Facility and infrastructure improvements remained a major focus throughout the year. Roofing projects, HVAC and air conditioning upgrades were implemented across multiple projects. Additional expenditures included electrical upgrades, heat pump installations, fire alarm improvements, lab flooring, and other building modernization initiatives designed to improve energy efficiency, reliability, and safety.

The organization also invested in public safety and emergency preparedness through purchases of emergency response equipment, generator systems, security access controls, communication systems, and support vehicles. These improvements strengthen operational readiness and life-safety compliance across hospital facilities.

Technology modernization efforts included significant investments in IT infrastructure and systems integration. Key expenditures included virtual server infrastructure, software conversion and integration projects, upgraded monitoring systems, precision reading stations, and audiovisual technology enhancements. These projects support cybersecurity, operational continuity, data management, and future system scalability.

Collectively, these capital investments demonstrate the hospital's continued commitment to maintaining safe and modern facilities, advancing healthcare technology, and supporting high-quality patient care throughout the community.

Workforce Development Highlights

Certified Clinical Medical Assistant (CCMA) Program

In addition to facility and technology investments, the organization expanded its commitment to workforce development through implementation of a Certified Clinical Medical Assistant (CCMA) program. The program was developed to identify and train medical assistants to support staffing needs within the hospital's clinics while simultaneously creating educational and career advancement opportunities for local community members.

The CCMA program provides participants with access to free clinical training designed to enhance workforce readiness and support long-term career development within the healthcare field. By investing in local workforce education and training, the organization is strengthening recruitment and retention efforts, developing a sustainable pipeline of qualified clinical support staff, and expanding employment opportunities within the community.

2025 Payroll/Benefits

Employees on payroll: 303

Payroll exp: \$27,399,111

Benefits: \$8,300,169

Payer Mix

Medicare	23%
Medicare Advantage	27%
Medicaid	20%
Commercial	28%
Uninsured	2%

Volume Statistics

	2024	2025
Admissions	537	501
Deliveries	84	97
Inpatient Surgeries	99	79
Outpatient Surgery	2,143	2,338
Lab Tests	90,482	92,115
Imaging	22,425	24,128
Rehabilitation Visit	13,736	13,736
Cardiopulmonary	7,003	6,883
Clinics	40,996	45,274



DECH Highlights



CCH Highlights

Capital Investments and Infrastructure Improvements

During the fiscal year, the hospital continued to make significant investments in healthcare technology, facility infrastructure, emergency preparedness, and information systems to support operational efficiency and enhance patient care across the region.

Clinical and diagnostic technology modernization remained a priority throughout the year. Significant equipment acquisitions included a Zeos Shoulder System, a C-Arm imaging system, a Sonosite ultrasound system, and a LIFEPAK 15 defibrillator. Additional investments included orthopedic surgical systems, a multigen RF generator, plasma thawing equipment, Glidescope technology, centrifuges, EKG equipment, exam tables, laboratory freezers, and related diagnostic and patient care equipment. These investments enhance surgical capabilities, improve emergency response services, strengthen diagnostic capacity, and support modernization of clinical operations.

Facility and operational infrastructure improvements were also completed during the year. Key projects included installation of a medical vacuum system, boiler replacement, fire alarm system upgrades, commercial ice and water systems, and additional storage infrastructure. These improvements support patient safety, operational reliability, regulatory compliance, and long-term facility sustainability.

The organization also continued to strengthen its information technology and cybersecurity infrastructure through investments in firewall systems, SolarWinds server infrastructure, Synology storage systems, uninterrupted power supply (UPS) equipment, and healthcare interface integration technology. These projects improve cybersecurity protections, operational continuity, system reliability, and overall technology performance throughout the organization.

Collectively, these investments demonstrate the organization's continued commitment to advancing healthcare technology, modernizing facilities and infrastructure, strengthening cybersecurity and emergency preparedness, and ensuring continued access to high-quality healthcare services for the communities it serves.

Baileyville Medical Center Project Completion

A major milestone during the year was the successful completion and opening of the Baileyville Medical Center located at 71 Broadway Street in Baileyville, Maine. The project was developed to establish a fully operational rural health clinic designed to expand access to comprehensive healthcare services within the community, including primary care, preventive care, chronic disease management, and telehealth services. More in-depth information on this project can be found on Page 11.

2025 Payroll/Benefits

Employees on payroll: 194

Payroll exp: \$15,845,768

Benefits: \$3,207,995

Payer Mix

Medicare	25%
Medicaid	19%
Commercial (including Medicare Advantage)	55%
Uninsured	1%

Volume Statistics

	2024	2025
Admissions	241	262
Deliveries	n/a	n/a
Inpatient Surgeries	40	22
Outpatient Surgery	708	717
Lab Tests	72,936	69,038
Imaging	13,711	14,651
Rehabilitation Visits	7,667	8,158
Cardiopulmonary	3,546	5,822
Clinics	14,102	13,357

Statement of Operations Fiscal Year 2025

Funds Received as Revenue, gains and other support	
Amounts charged to patients	148,077,584
Less portion for payments made by Medicare, Mainecare, and other commercial payers paid at amounts less than charged	(78,946,592)
Less portion of amounts charged not received due to lack of patient ability to pay	(3,643,552)
Less portion of amounts charged that DECH provided to patients as Free Care	(194,463)
Payments received from services provided to patients	65,292,977
Non patient revenue: 340b, Maine Families Grant, and other revenue	2,486,667
Total Funds Received	67,779,644

Funds Expended	
Salaries and benefits	35,699,280
Purchased services, temporary personnel, professional fees, and supplies	20,164,067
Depreciation, interest and other	7,871,557
Total Funds Expended	63,734,904

Excess Funds Received Over Funds Expended (Operating Gain)	4,044,740
Non Operating Gains	1,213,071
Includes non-operating gains/losses and other net asset adjustments such as net unrealized gains on investments	
Increase in net assets without donor restrictions (Total gain)	5,257,811



DECH Financial Statements



CCH Financial Statements

Statement of Operations Fiscal Year 2025

Funds Received as Revenue, gains and other support

Amounts charged to patients	57,137,584
Less portion for payments made by Medicare, Mainecare, and other commercial payers paid at amounts less than charged	(27,060,597)
Less portion of amounts charged not received due to lack of patient ability to pay	(1,594,263)
Less portion of amounts charged that CCH provided to patients as Free Care	(60,103)
Payments received from services provided to patients	28,422,621
Non patient revenue: 340b and other revenue	3,034,071
Total Funds Received	31,456,692

Funds Expended

Salaries and benefits	19,053,763
Purchased services, temporary personnel, professional fees, and supplies	7,840,936
Depreciation, interest and other	3,712,759

Total Funds Expended	30,607,458
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Excess Funds Received Over Funds Expended Operating gain	849,233
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Non Operating Gains	150,331
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Includes non-operating gains/losses and other net asset adjustments such as net unrealized gains on investments

Increase in net assets without donor restrictions (Total gain)	999,564
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Subsidized Programs

Alexander 8th Grade Raffle
 Baileyville Community Garden
 Baileyville Firefighters
 Baileyville Octoberfest
 Benefit Dinner Raffle Basket
 Blue Devil Fund
 CCC Annual Harvest Meal
 Calais Community Easter Egg Hunt
 Calais Food Pantry
 Calais High Baseball Sponsor
 Calais High Fall Sports Shirts
 Calais Lions Santas Helper
 Calais Little League
 Calais 8th Grade Raffle Calendar
 Child Abuse Prevention Month
 Cobscook Bay Race for Hospice
 Concessions Sponsor for Calais 8th Grade
 Cross for Lifeflight
 Crush Cancer 5k
 Doll Hospital & Peanut Fair
 Down East Teen Leadership Camp
 Downeast Youth Soccer Association
 Eastport Chamber Shopping Bags
 Eastport Salmon Festival
 Eastport Silent Santa
 Festival of Trees
 Kitchen Kup Golf Tourney
 Legion Post 8 Captains Baseball
 Machias Area Food Pantry
 Machias Area Little League
 Machias Bay Chamber Concerts
 Summer Events
 Machias Community Christmas
 Machias Memorial High School Boosters
 Machias Ridge Riders Trail Club
 Machias Wild Blueberry Festival

Make Here Better Music Stage
 MBACC Annual Meeting & Fundraiser
 Milbridge Days Parade
 Music on the Green
 NYU Dental Clinic
 Paint & Sip for Breast Cancer Awareness
 PeeWee Tournament
 Pembroke 4th of July Family Event
 Pink Zone Game
 Quoddy Head Marathon
 Reduced Cost Sports Physicals
 Rise Above Volleyball Tournament
 Round Ball Tournament
 Royals Sports Boosters Club
 Sarah's House Flamingo Event
 School Boosters Concession
 Skate 4 Life
 Top Youth Speaker for High Schools
 Turkey A Thon
 UMM Hygiene Supplies for New Students

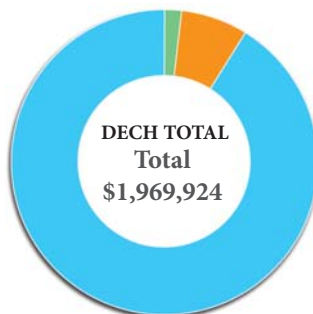
Women for Healthy Rural Living
 Woodland Parks & Recreation
 WQDY Bball Tourney Teams

Medical Services:

Free Medical Care
 Free Mammograms
 Reduced Cost Sports Physicals
 Healthcare Professional Education



● Medical Services
 \$760,342
 ● Medical Education
 \$30,225
 ● Subsidized Programs
 \$33,365



● Medical Services
 \$1,793,822
 ● Medical Education
 \$141,755
 ● Subsidized Programs
 \$34,347

Community Benefits



Recognized for Quality



Hospital Quality Indicators

Both CCH and DECH have a multi-disciplinary Quality Indicators Team to help ensure all clinical departments have actionable indicators and progress. An indicator is a tool for identifying, measuring, evaluating, and improving a process. Indicators often focus on high-risk, high-volume and/or problem prone areas. They are chosen to positively impact health outcomes and patient safety. For 2025 combined results, we retired 35 indicators and approved 43 new indicators. An indicator is a great tool to ensure we are always moving forward to improve our quality of care and results in continuous quality improvement throughout the hospitals.

Quality-In-Sights Hospital Incentive Program (Q-HIP)

Both DECH and CCH participate in the Quality-In-Sights Hospital Incentive Program (Q-HIP). Q-HIP is a program of Anthem that we participate in annually by submitting data and supporting documentation related to their specific quality measures. Each year we perform a gap analysis and work on implementing new processes and/or care guidelines based on best practices.

Q-HIP is an award-winning program that focuses on providing quality patient care. There are three areas of review during this process: patient safety, health outcomes, and patient satisfaction. The goal of the program is to help all patients get the best healthcare. Q-HIP is a collaborative effort between multiple departments where staff are working towards improving patient safety and quality of care. Some of the initiatives include improvement with health equity, care coordination, sepsis care, antimicrobial stewardship, and maternal safety. We are committed to sustaining, measuring, and improving our ability to provide appropriate, high-quality, safe patient care. At both locations, improvement opportunities were implemented and reinforced along with an increase in performance scores from the previous submission year. Down East Community Hospital earned 95% of the allowed incentive and Calais Community Hospital had their best submission year earning 100% of the incentive.

Patient Satisfaction

We have partnered with NRC Health, our vendor for patient satisfaction surveys, to better understand the patient experience. An independent, standardized survey tool is used to measure patients' perspectives on hospital care. It encompasses key topics such as communication with providers, communication with nurses, responsiveness of hospital staff, pain management, communication about medicines, discharge information, cleanliness of the hospital environment, and transition of care.

It is one of our organizational-wide goals to improve patient satisfaction. We have an established Patient Satisfaction Team at both CCH and DECH to work towards this goal. This is a collaborative effort among multiple departments. One of the goals was to align our patient outreach and increase our survey responses. We now utilize real-time outpatient surveys for both locations. The results from the patient satisfaction surveys have been utilized to help drive change and look for opportunities to improve the overall care experience. Some initiatives this year included patient outreach, perception of environment, communication and understanding of care instructions. Patient feedback is another way we can help meet our mission to improve the health of the people in Sunrise County.



Active, Courtesy & Professional Service Medical Staff

Emergency Medicine

Adrian Amin, DO
 Tamara Boots, DO
 Riley Cooper, DO
 Michael Heniser, DO
 John Hooge, MD
 Harry Irving, III, DO
 Matthew Kerr, DO
 Shamano Minhas, MD
 Thomas Oliver, MD
 Scott Pelletier, MD
 Challan Reddy, MD
 Joshua Reynolds, MD
 Michaelle Sachet, MD
 Daniel Stanhiser, MD
 Justin Valiquet, DO

Family Medicine

Elizabeth Incannella, FNP
 Susan Luthin, MD
 Shannon Munro, FNP
 Logan Raye, FNP

Hospitalist

Sarah Buydos, APRN
 Cody Davis, DO

Orthopedic Surgery

Wendy Crawford, MD
 Elaine Mau, MD

President

Nima Moghaddas, DPM

Vice President

Cody Davis, DO

Secretary/Treasurer

Susan Luthin, MD

Pathology

Marek Skacel, MD

Pediatrics

Joann Kaplan, MD

Podiatry

Michael Doss, MD
 Nima Moghaddas, DPM

Radiology

Stephen Madigan, MD
 Shahid Nasir, MD

Surgery, General

Thomas Crosslin, III, MD

List Of Service Chiefs

(as of December 31, 2025)

Kieran Egan, DO – Emergency Medicine Service

New Medical Staff Members in 2025

Susan Luthin, MD
 Logan Raye, FNP



CCH Medical Staff



DECH Medical Staff

Active, Courtesy & Professional Service Medical Staff

Anesthesiology

Rebeca Schroeder, MD

Emergency Medicine

Adrian Amin, DO
 Tamara Boots, DO
 Riley Cooper, DO
 John Hooge, MD
 Raymond Howard, MD
 Matthew Kerr, DO
 Tung Nguyen, DO
 Scott Pelletier, MD
 Joshua Reynolds, MD
 Michaelle Sachet, MD
 Daniel Stanhiser, MD
 Justin Valiquet, DO

Family Medicine

Robert Abrams, MD
 Julia Arnold, MD
 Kristen Barbee, DO
 Jessica Jackson, FNP
 Evan Merrill, FNP
 Christine Moulton, FNP
 Drew Ramsay, DO
 David Rioux, DO
 Curtis Russett, FNP
 James Shaw, MD
 Beth Wands, FNP

Hospitalist

Kerry Crowley, MD
 Stephen Franco, MD
 Nika Karlsson, DO
 Thomas Ryan, DO
 Daniel Stanhiser, MD

Neurology

Jeffrey Fecko, MD

Internal Medicine

Jennifer Quinn, MD

Obstetrics/Gynecology

Christian Inegbenijie, MD
 Donna Waterman, CNM

Orthopedic Surgery

Zafar Ahmad, MD
 Elaine Mau, MD

Otolaryngology (ENT)

Stephen Salzer, MD

Pain Management

Rita Ten, MD

Pathology Consultant

Marek Skacel, MD

Pediatrics

Joann Kaplan, MD
 Bradley Weitz, MD

Podiatry

Michael Doss, DPM
 Nima Moghaddas, DPM

Radiology

Robert Baril, DO
 Stephen Madigan, MD
 Shahid Nasir, MD
 Brett Schneider, MD

Surgery, Colo-rectal

Abigail Askren, PA-C
 Aziz Massaad, MD

Surgery, General

Abigail Askren, PA-C
 Aziz Massaad, MD

Urology

Mark Hirschhorn, MD

President

Jennifer Quinn, MD

Vice President

Stephen Madigan, MD

Secretary/Treasurer

Joann Kaplan, MD

List Of Service Chiefs (as of December 31, 2025)

Matthew Kerr, DO	Emergency Medicine Service
Thomas Ryan, DO	Medicine Service
Christian Inegbenijie, MD	Obstetric Service
Joann Kaplan, MD	Pediatric Service
Robert Baril, DO	Radiology Service(Acting Chief)
Stephen Salzer, MD	Surgical Service

New Medical Staff Members in 2025

Tung Nguyen, DO
 James Shaw, MD
 Beth Wands, FNP
 Brett Schneider, MD

Growing Our Future 2025

The Baileyville Medical Center project included the full alteration and renovation of approximately 4,800 square feet of clinical and administrative space to create a newly certified rural health center. The renovated facility includes renovated exam rooms, laboratory and phlebotomy areas, reception and office space, provider and medical assistant work areas, information technology infrastructure, and conference and support areas. In addition to the renovation, the organization invested in both clinical and non-clinical equipment necessary to support patient care and clinic operations.

The total project investment was approximately \$1.37 million. Renovation construction began in January 2025 and was successfully completed in October 2025, allowing the Baileyville Medical Center to officially open its doors to patients during the year.



To support expanded healthcare access within the region, the organization successfully recruited both a nurse practitioner and a physician to provide services at the new clinic. The completion of the Baileyville Medical Center represents a significant advancement in the organization's mission to improve rural healthcare access, strengthen community-based services, and ensure long-term availability of high-quality healthcare for residents throughout the region.

Susan Luthin, MD and Kayli Condon, FNP in one of the new patient exam rooms at Baileyville Medical Center.

Baileyville Medical Center

Down East Community Hospital and Calais Community Hospital submitted and was approved to receive CDS funds and are included in the Congressionally Directed Spending for FY2026. This means we will be receiving \$4.99 million to renovate and expand the RHC at CCH and \$2.2 million towards the construction of six modular town houses in East Machias for medical professionals working at DECH.

The addition of six modular town houses will provide the access to housing we need to enable us to continue to recruit necessary medical professionals to our service area. The town houses will be used as short-term housing for medical professionals who want to come to the area and work at Down East Community Hospital.

Housing impediments to recruitment will be tempered, and the hospital will be able to alleviate holes in coverage and improve access for urgent/emergent care, and we will be able to greatly reduce the cost on rentals and traveling staff. This also means we will have more funds to invest back into the hospital. We are hoping to break ground in 2026 and have the project completed in 2027.

Expanding our RHC is crucial for meeting the healthcare needs of eastern Washington County. With limited access to medical care, increasing the number of physicians and nurse practitioners is essential. The current size constraints of the clinic hinder our ability to grow and serve more patients effectively. By expanding our facility, we can enhance our services and provide better healthcare options for the community members in need.

[illegible]

We are hoping to break ground with the expansion and begin the renovation process in 2026 and have it completed in 2027.

Both projects will improve our ability to recruit and retain medical professionals. The RHC project will also greatly improve access to care for the community and greatly improve the working environment for our staff.

We are profoundly grateful to Senator Collins for her strong support of both projects and for Senator King who also supported the RHC project.

This year we have completed the second year of growth for our hospitals using the Strategic Plan developed in 2024. The senior leadership team and support staff have continued to move our hospitals in positive directions both financially and in improving our overall employee satisfaction looking to deliver uniform high-quality services to the people of Washington County from all our facilities. The synergy of one organization serving the community with two facilities is now a reality. We have had an excellent recruiting year, hiring talented people that are helping us focus our efforts on expanding our services to the community. With the completion of the renovations of our Baileyville facility and the new funding we will be receiving through Senator Collins' office for much needed renovations to our primary care facility in Calais, we will be better able to serve the people in Calais as well as new housing to be built on our DECH campuses to better serve our housing needs.



Jacqueline O'Clair,
Board Chair

As you saw in this year's CEO's message, our hospitals had positive operating results at both hospitals for 2025. We are continuing to invest in our hospitals and staff and, guided by our strategic plan, we are now moving into the third year of this three-year plan. We continue in expanding our Information Technology and IT Security systems, integrating common access platforms where practical as well as uniform procedures and guidelines across all facilities. Our informatics group continues to work in collaboration with the staff at both facilities to improve workflows to support our mission of bringing the best possible healthcare to the people of Washington County.

Working cooperatively with Washington County Community College and with the 4-year nursing degree program at University of Maine at Machias, we continue to insure we will have access to high quality, locally trained RNs that will help ensure Washington County's hospitals and medical facilities will not see any staffing shortages as we continue to grow services in our communities. WCCC's graduating classes of RNs have joined our organizations demonstrating its success.

The Board of Directors is very grateful to our dedicated senior leadership team, hospital staff and DECH/Calais Volunteers that worked tirelessly over this last year in helping us be successful. Thank you for your resilient and continued focus on our mission of improving the health of the people in the Sunrise County. As your Board Chair, I wish to thank all our board trustees for their tireless efforts in supporting this organization in 2025.

Jacqueline O'Clair

Board Chair

*A Message from your
Board of Trustees*





Bonnie Ellen (Bassett) Healy of Whiting left \$207,716 of her estate to Down East Community Hospital.

"We are very appreciative and humbled to receive this very generous donation from Bonnie Healy. It comes at a time when hospitals are experiencing challenging changes in state and federal reimbursements. This donation will help us to continue our mission to improve healthcare for those in Sunrise County."

~CEO Steve Lail

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Machias Savings Bank
Maine Veterans' Home
Paper Talks
Physician Services, Inc.
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Roque Island Community Initiative
Sunrise Eyecare
United Methodist Women
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Barry & Jolene Wood
Sharon Yates
Estate of Bonnie Healy
Estate of Clifton W. Hall, Jr.
Fidelity Charitable

Gifts

"In Memory of":

Linda Acevedo-Martin
Janis Albee
Albert Warren Alley Jr. (AJ)
Dorothy & Raymond Alley
Wendell Alley
Leonard Bowles
Robert Bragg
Jane Sherman Camick
Lewis Church
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Millard "Millie" Emerson
William Faraci
Prescott "Buddy" Farren

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Virginia Foss
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Toby McGlynn
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Harold McPhail
Michelle Milliken
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Ernie Reisman
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Molly Reynolds
Richard Richards
Marge Ritchie
Graydon Ritchie
Lucy Russell
Sonja Schmidt
Anne Schoppee
Bud Schoppee
Frank Seger
Chadburne Setzer
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Frances Sparaga
Ed Sparaga
Jaxon Stanwood
Carroll Steeves
Tod Stephens
Mel Stephens
Clarence & Shirley Tabbutt
Elliott & Joyce Tarbell
Agnes Susi Taylor
Tyler Joseph Turcotte
Stephen Verburgt
John Viselli
Hans von Hoffman
Thys von Hoffman
Hazel von Hoffman
Lena von Hoffman
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Edward White
John Whynott
Grace Wood
Joseph Craig Wood
Ralph Wood
Galen Woodman
Valerie Worcester
Carolyn Wright

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Gifts "In Honor of":

Maria Baeza
Harry & Zona Beal
Richard E. Bailey Family
Jody Dennison
Dorothy Gaddis
Gilbert & Mary Hanson

Doris Jordan
Mr. & Mrs. Maynard Lindsey
Maine Veterans Home - Residents
Nate Martell
Cyrus Morgan
Alex Morgan
Ron Morgan
Dorothy Ramsdell
Paul Rioux
Dr. Francis & Heide Schumann
Chuck Shipman
Newell & Mary White
Rob Wood
All Employees of DECH
All Nurses at DECH and CCH
Past & Present Auxiliary Members

CALAIS COMMUNITY HOSPITAL

Businesses

WQDY
Machias Savings Bank
Eaton Foundation
Richard Mingo Construction
GA Vernon
Border Electric
William & Allison Goode Memorial Trust

Individuals

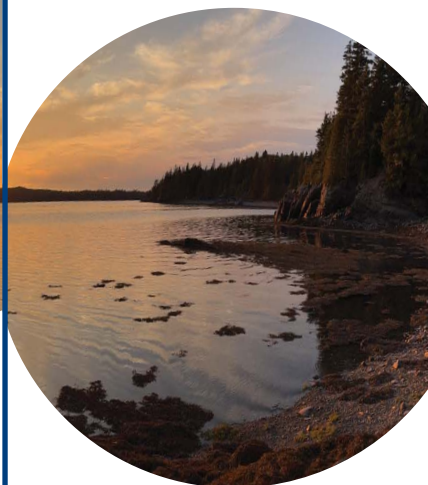
Allen & Pam Beckett
Cressey & Teresa Brazier
Dr. William Butler
Drew & Theresa Case
Elanor Clark
Susan Coley
Doris Corthell
Cathy & Michael Footer
Mary Lane
Merritt Loring
Dr. Nima Moghaddas
Dayle Owen
David Peters
Kenny & Karen Sprague
Sandra Sprague
Mary Jane Sylvester
Nancy Unobskey
Norma Van Devander



A Year of Thanks

These donations were received between January 1, 2025 and December 31, 2025. We have made every effort to ensure the accuracy of this list of donors. If we have inadvertently omitted, misspelled or incorrectly listed a name, we offer our most sincere apologies.

*Please call
Down East Community Hospital at
(207) 255-0433 so that we may correct
our records.*



Values

*Respect
Communication
Ownership
Empowerment
Excellence
Resilience
Integrity
Compassion*

Mission

*At Down East
Community and Calais
Community Hospitals
our mission is to
improve the health of
the people in the
Sunrise County by
being as passionate,
determined and
resilient as those we
serve and by balancing
exceptional service,
financial integrity,
current technology,
staff satisfaction and
collaborative
community
involvement.*

Vision

*Every
patient
experience
will be
exceptional!*