Looking back at the year, 2010 came and went like a flash. But not before we cared for 1037 inpatients, delivered 112 babies and treated 8393 emergency patients. Also, our doctors saw 29,479 people in their offices. At Down East Community Hospital we understand that each one of these visits was personally important and sometimes life-changing and that creates an awesome responsibility that we accept knowing that these are citizens who depend upon our capability each and every minute of every day.

This year continued to be a time of change for our community’s hospital. The appointment of a new Board of Trustees gave new members of the community an opportunity to take a close, inside look at our organization and become educated about governance of a healthcare organization and the critical relationship of the governing board to the issues of quality care and healthcare reform. The community demanded accountability and the Board of Trustees is entrusted with this most important function. Volunteers were solicited for this board and nearly 50 people stepped forward. Out of that group, people with the requisite skills and broad representation of diverse interests were selected.

Other changes included new practitioners who are featured in this report. We are proud of the skills that they bring to our community and they contribute a fresh look at how we deliver care. Dr. Kara Dwight was elected medical staff president and she has worked hard with the chiefs of the various medical services to ensure that care is reviewed thoroughly and that learning takes place when there are opportunities for improvement.

We seek objective evaluation of our work on a continuous basis and we use Press Ganey to survey our patients to learn how we are performing. My car dealership does the same thing and the owner asks any customer who cannot rate their service as a “10” to contact him directly. Many of you have done that with me and we are a better hospital for that. Any time we receive a complaint it is logged and acted upon constructively. We know that we are getting better when our survey results in the emergency department document that we were one of the lowest ranked ED’s in the state in 2009 and by October 2010 our patients’ responses were almost 9 out of a possible 10. We’re proud of this progress but we’ll never, ever stop trying to be better.

Please take a few minutes to review our annual report and I welcome your feedback and can be reached easily by calling my office or sending an e-mail to djones@dech.org. Thank you for the honor of serving you.
In 2010, the organization invested in capital equipment and building and land improvements. The surgery department replaced two surgery tables and added the new technology of an ENT fusion navigation system. The Emergency Department added an ultrasound unit for availability of the service after hours. The Inpatient Units added 35 new Hospira smart pumps which replaced all of the hospital's IV pumps. The Imaging Department purchased both an MRI unit and a 32-slice CT scanner which increased the amount services available for MRI at the hospital and upgraded the technology of our CT services. The hospital also made significant purchases in Information Technology hardware and software to support clinical and non-clinical functions.

In building improvements, the hospital renovated its Cardiac Rehabilitation Department and the Infusion Clinic which have now been relocated to the newer wing of our facility. Many other building and land improvements were made over the year such as upgrading waiting room furniture in many clinical areas, replacement of floors and windows, and parking lot improvements.
## Financial Statements

**Consolidated Statements of Operations Years Ended December 31, 2010 and 2009**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted revenues, gains, and other support</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net patient service revenue</td>
<td>$37,081,680</td>
<td>$35,374,232</td>
</tr>
<tr>
<td>Investment income</td>
<td>250,948</td>
<td>28,263</td>
</tr>
<tr>
<td>Other revenue</td>
<td>603,447</td>
<td>532,334</td>
</tr>
<tr>
<td>Net assets released from restriction</td>
<td>1,841</td>
<td>26,114</td>
</tr>
<tr>
<td><strong>Total revenues, gains, and other support</strong></td>
<td>37,937,916</td>
<td>35,960,943</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>18,116,213</td>
<td>16,008,302</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>3,503,941</td>
<td>3,521,836</td>
</tr>
<tr>
<td>Purchased services</td>
<td>2,977,092</td>
<td>3,395,699</td>
</tr>
<tr>
<td>Temporary personnel</td>
<td>1,105,320</td>
<td>1,825,823</td>
</tr>
<tr>
<td>Professional fees</td>
<td>2,134,399</td>
<td>2,285,681</td>
</tr>
<tr>
<td>Supplies &amp; Other</td>
<td>7,406,022</td>
<td>7,305,940</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>1,532,523</td>
<td>1,250,800</td>
</tr>
<tr>
<td>Interest</td>
<td>351,885</td>
<td>420,015</td>
</tr>
<tr>
<td>Provision for bad debts</td>
<td>1,360,543</td>
<td>940,666</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>38,487,938</td>
<td>36,954,762</td>
</tr>
</tbody>
</table>

**Operating (loss) income**

|                      | [550,022]  | (993,819)  |

**Non-operating gains**

|                      | 132        | 1,363      |
| Contributions        |            |            |
| Loss on Early Extinguishment of Debt | [131,017] | 0          |

**(Deficiency) excess of revenues, gains, and other support over expenses**

|                      | [680,907]  | (992,456)  |

**Change in net unrealized gains and losses on investments**

|                      | 33,767     | 399,810    |

**Net assets released from restrictions for purchase of capital**

|                      | -          | 38,011     |

**Change in unfunded pension liability**

|                      | [238,851]  | (68,736)   |

**(Decrease) increase in unrestricted net assets**

|                      | $(885,991) | $(623,371) |
As an essential aspect of our overall mission, Down East Community Hospital Community Benefit Program provides charitable services designed to improve individual health and wellness to enhance the quality of life for the entire community. Whether it is free medical services, subsidized programs, medical education or community health education, we strive to respond to the area’s most pressing needs.

**Medical Services:**
- Cost of Providing Free Services
- Mammograms
- Health Screenings
- Health Fair & Flu Shot Clinics
- Blueberry Festival First Aide Station
- Pediatric Sedation Dentistry

**Subsidized Programs** (monetary or free space):
- Sunrise Care Facility
- LifeFlight
- Maine Families
- Women’s Health Resource Library
- Down East Hospice
- Rose M. Gaffney After School Program
- American Cancer Society

**Medical & Community Health Education:**
- Childbirth Classes
- Diabetes Support Groups
- Gastric Bypass Support
- Community CPR Classes
- Matter of Balance Seminars
- Ergonomics Workshop at Veterans’ Home

---

**Community Benefit**

- Medical Services: $1,244,867
- Subsidized Programs: $351,239
- Health Education: $4,846
- Total: $1,600,952
Medical Staff

President – Kara Dwight, DO
Vice President – Karen Miller, MD
Secretary/Treasurer – Leonid Brodsky, MD

List Of Service Chiefs (as of March 1, 2011)

Clifford Peck, MD         Chief of ED Services (Interim)
Peter Morningstar, MD     Chief of Pediatric Services
Christian Inegbenijie, MD Chief of Obstetric Services
Theron Mock, MD           Chief of Surgical Services
Mark Kaplan, DO           Chief of Medicine Services
Stephen Madigan, MD       Chief of Radiology Services

In 2010 the following practitioners joined the DECH Staff:

Stephen Madigan, MD
Radiologist

Stephen Blythe, DO
Family Practice

Christine Moulton, FNP
Family Practice

Active, Courtesy & Professional Service Medical Staff
(as of March 1, 2011)

Anesthesiology
Leonid Brodsky, MD
Carl Brow, CRNA
Rita Ten, MD

Emergency Medicine
Robert Anderson, MD
Heidi Blake, MD
Christopher Bowe, MD
Cressey Brazier, MD
Daniel Britton, MD
George Cancel, MD
Colin Coor, MD
Timothy Coury, MD
Heather Dodds, MD
Stanley Gold, MD
Carl Germann, MD
Samir Haydar, DO
Jeffrey Holmes, MD
Christine Irish, MD
James Mullen, MD
Clifford Peck, MD
Tamas Peredy, MD
Stephen Sanders, MD
John Southall, MD
Sandra Stevens, MD
Lisa Torraca, MD
Hamilton Wells, MD

Obstetrics/Gynecology
Kara Dwight, DO
Christian Inegbenijie, MD

Ophthalmology
Lawrence Piazza, MD

Orthopaedic Medicine
Michael Kessler, MD
Victor Parisien, MD

Otolaryngology (ENT)
Cheryl Flynn, PA-C
Karen Miller, MD

Pain Management
Rita Ten, MD

Pathology
Marek Skacel, MD
Jay Ye, MD

Pediatrics
Peter Morningstar, MD
Alfred Wakeman, PA-C

Pediatric Sedation Dentistry
Daniel Wood, DMD

Radiology
Karen Krigman, MD
Stephen Madigan, MD

Surgery, Colorectal
Aziz Massaad, MD

Surgery, General
Aziz Massaad, MD
Thomas McHugh, MD
Theron Mock, Jr., MD

Urology
Dhanvant Rathod, MD

Women’s Health
Christine Kuhni, WHNP

Internal Medicine
Edward Khalil, MD
Mark Kaplan, DO
Edwin Tan, MD
Our Trustees

Board Officers

Dr. Burke resided in the area from 1977 to 1987 during which time he had a solo practice in Family Medicine. He moved to Knoxville, TN in 1987 where he practiced medicine until he retired in 2002. Dr. Burke came back to Machias and built his retirement home. Dr. Burke looks forward to serving on the Board and working with a President and CEO whose duties are to continually improve quality of care, make patient safety the number one priority, and to ensure that Down East Community Hospital is the hospital of choice for Washington County families.

Dr. Huggins has resided in the area for 13 years. Cynthia received her Ph.D. in English from the University of North Carolina at Greensboro in 1997. Dr. Huggins is the current President of UMM. Her primary responsibilities included: implementation of plans, policies, and directives from the UMS Board of Trustees and Chancellor; Establishment of effective communication links between the president and the chancellor, faculty, staff, students, and alumni.

Dr. Campbell has resided in the area for 5 years. He graduated from the University of Maine in 1969 with a Ph.D. in Chemical Engineering. Greg has substantial experience in developing and implementing long range strategic planning for all of the organizations that he has worked to make successful. For the past 20 years, Dr. Campbell has been deeply involved in the governing and administration of University, volunteer, and societal organizations.

Mr. Church was born in Jonesport. He spent the first 26 years of his life in Maine and California. John has been a permanent resident of Jonesport for the past 30 years. He has served on many boards and committees: Planning Board, Board of Appeals, Budget Committee, Harbor Committee, and the Peabody Memorial Library Board. John owned his own hardware store for 23 years which he sold in 2008 to Hamilton Marine where he is currently the Manager.

“Having a newly elected Board is key to DECH realizing its goal to be the best small hospital in Maine. This Board has balance, is representative of a wide range of views, and is made up of people who share the common interest of strengthening our hospital. In seating a new Board, DECH subscribed to the recommendations of the nationally acclaimed Governance Institute for Hospital Governing Boards. Next steps included governance education, revision of bylaws, election of officers, and strategic planning.”

Doug Jones, CEO

Board Members

Eric Burke, MD
Cynthia Huggins, PhD
John Church
Greg Campbell, PhD
Annie Dickinson
Debra Getchell
Morimer Lockett, PhD
Elizabeth Neptune
Paul Weston
David Whitney

Ex officio
Douglas Jones, CEO
Kara Dwight, DO
Dona Emerson, Auxiliary

For more information on our Trustees, visit our website at www.dech.org.
New Services

DECH has a wide array of Imaging services such as head, spine, body and orthopaedic MRIs; conventional CT scans including CT Angiography as well as conventional Nuclear Imaging including nuclear cardiology scans.

With the arrival of Dr. Stephen Madigan, we have expanded our Imaging services to include interventional biopsies. Dr. Madigan performs ultrasound guided breast biopsies and mammography guided needle localization breast biopsies. He also performs CT and Ultrasound guided drainage procedures including thoracentesis and paracentesis as well as CT and Ultrasound guided biopsies with a specialty in liver biopsies.

Dr. Madigan joined the Medical Imaging Department at Down East Community Hospital on June 1, 2010. He is a native of Maine and completed his Internship and Residency in Radiology at Maine Medical Center. Before coming to DECH, Dr. Madigan worked at the Southern Maine Medical Center since 1985 and served on various committees at that organization, including Chief Committees, the Executive Committee, and Governance committees. In addition, he has served on the cancer committees and tumor boards and has supervised and trained Medical Students in the Department of Radiology at SMMC. Dr. Madigan has a fellowship in ultrasound and specialty training in ultrasound guided biopsies.

Our Donors

With generous hearts and generous spirits our donors in 2010 gave of their time, talent and charitable support.

With their help, we were able to purchase a Sonosite Ultrasound Unit for the Emergency Department. The ability to provide immediate bedside sonographic examination in the evaluation of specific emergent complaints makes it an ideal tool for the emergency physicians to triage, diagnose and rapidly treat patients. Diagnostic screening ultrasounds in the emergency department include abdomen, emergency cardiac, pelvic, and trauma exams.

We would like to send a special thank you to the Down East Community Hospital Auxiliary for their fundraising efforts and for all they do for employees throughout the year.

“I have thoroughly enjoyed the cooperation and professional exchange with the primary care physicians and admire the fortitude of the people in Washington County.”

Dr. Stephen Madigan
I feel very fortunate to be able to work with people who consistently receive high scores for the care that they give to our residents on a daily basis. We always talk about our high scores, etc., but what really make our facility unique are the extra things that our staff give to the residents such as bringing in small gifts for them, baking them something special, bringing their children and animals in to visit and sitting with a resident who is dying when family is unable to be with them. I see this time and time again. This is what makes Sunrise Care Facility what it is today.

For the third year in a row our facility has attained the highest ranking, 5 Stars, by CMS, Nursing Home Compare. They rank us on our survey results, amount of staffing we have, and on our quality indicators.

We have completed several upgrades to the facility for our staff and our residents. We now have new siding on the front of the building; new cabinets, freezer and ice maker in the kitchen; the day room received a fresh coat of paint, including the very high ceiling; we updated some electrical circuits as well as the septic system. Our electronic purchases included televisions and DVD players for resident use.

The Sunrise Care Facility Activity Department took residents on a trip to Schoodic Point and to our usual favorite trips to the ice cream stand and picnics at Backfield on Beals. A blueberry raking trip was especially enjoyed by two of our residents (97 & 99 yrs. young). There were trips to view Christmas lights that included the viewing of the highest lobster trap Christmas tree in Maine located on Beals Island. Residents attended the annual Bingo Tournament in Lubec and were very proud to bring back the 1st place winners plaque for display at the facility. As in years past, the residents judged the Kids Parade on the 4th of July and again provided backpacks filled with school supplies to Beals, Jonesport and Addison elementary schools.

We had our 2nd annual Remembrance Ceremony in January to honor those residents who passed away in 2010. Family and friends have shown much appreciation for this event and were quite pleased when Lisa Cirone, our Activity Director, gave them each a DVD with pictures she had taken of their loved ones while they resided here at SCF. Once again, another "extra" thing that a staff member did without being asked.

Geri Bryant
Administrator
Sunrise Care Facility
11 Ocean Street
Jonesport, ME 04649
207-497-2363
gerib@dech.org
Gratitude for Giving! Our hearts are filled with gratitude for the gifts of our generous donors during 2010.

Businesses & Organizations

Bar Harbor Bank & Trust
C.F.G. and Electric Company Dahil-Chase Pathology Associates
Dr. Charles Dorr, DDS DECH Auxiliary
Evergreen Realty Helen’s Restaurant
Kozak & Gayer, PA Machias Home Health
Machias Savings Bank Maine Veteran’s Home
Morgan’s Pembrooke Irving The Office
Roque Bluffs Community Club Sorrento Dental Associates
The Varney Agency United Methodist Women
W K Construction & Sons Whiting Community Church

Donors

Joel and Kay Albee
William and Linda Albee
Carl and Ora Aselton
James and Joanne Ausprey
Hazel Avery
Norman and Adair Bagley
Harry and Zona Beal Sr.
Catherine Bell
Robert Bernhard
Charles Berry
Peggy Berry
Linda Beverly
Gloria Bodman
Larry, Linda Bosse and Family
Kimberly Bourdeau
Leonard Bowles
James Bransfield Jr.
Leonid and Helen Brodsky
Vicki Brown
Geri Bryant
Jesse Burns
Grace Caler
Jeanie Caler
Anthony Camelo
Bonnie Carrington
Robert and Joan Carter
Robert and Pamela Cates
Michael Chandler
Sherwood and Marlene Chandler
John and Sharon Church
Brenda Cloney
Cal-Marie Congelosi
Linnie Crane
Jean Crossman
Bruce and Janet Crowley
Linda Crowley
Ruth Crowley
Charles and Edith Cunningham
John and Anne Curtis
Robert and Laurie Curtis
Margret Dare
Dottie Davis
Randy and Jeanne Day
Valarie Day
Ruth Doyle
John and Jean Driscoll
Patricia Dumont
Richard and Brenda Eltsmore
Arthur and Donna Emerson
Nancy Emery
Elizabeth Faraci RN
Ellen Farnsworth
Wyman Farnsworth
Michael and Cathy Farren
Diane Felbaum
Sharon Fickett
Betsy Fitzgerald
Muriel Flaherty
Virginia Foss
Frank Foster Jr.
David and Linda Frank
Lewis and Brenda Frey
Geneva Frost
Harlan and Dorothy Gardner
John and Kathleen Gass
Terrance and Susan Grant
Cora Greer
Gregory and Marcia Gregory
Larry and Madeline Grierson
Bonnie Haase
Alvin and Patricia Hall
Clayton and Merrilyn Hall
Jeanette Hall
Karl and Marlene Hall
Debra Hanscom
Herbert Hanscom
Lillian Hanscom
Peter and Delores Hanson
Thayes Harmon
Denise Harris
Jodie & Alex Harris
Colon Haskell Sr.
Beth Hatt
Edward Hawes
Charles and Charlene Henderson
Sharon Hext
Jane Hinson
A. R. Hitson
Joyce Hooper
Velma Hoyt
Susan Huber
Marilyn Hughes
Doris Ingalls
Wilma Ingalls
Marcia Jackson
Annalisa Jeyte
Brene and Elaine Johnson
Gail Johnson
Doug Jones
Gwendolyn Jones
Zelda Kerr
Emma Kirby
Thorton and Kathryn Land
Roger and Lea Lane
Richard and Elsie Larson
Junia Lehman
Norbert and Cella Lemieux
Teresa Libby
Charles and Harriet Lightner
Rene and Gary Lincoln
Jean Lombard
Gene and Kathy Look
Kevin and Mary Look
Madeline Lookabbaugh
Leona MacBride
Jackie MacIntyre
Forrest Maffei
Claudia Mahiman
William and Linda Maller
Diane Mann
Albert and Joanne Marian
Colin and Constance Marston
Mary McFadden
Mary Lou McGuire
Ernestine McKinnon
F.E. McNeil
Richard and Joan Meserve Sr.
Dale Miller
Joan Miller
Bonnie Milliken
Theron Mock Jr.
Dr. Moghaddas & Mr. Morgan
Janet Monaghan
Elden Morris
Marlyn Murdoch
Deborah Murphy
Earl and Charlene Myers
Robert and Margaret Nalle
Anthony Newcomb
Peter and Marilyn Oswald
Christopher and Lynnette Parr
Madeline Peabody
Warren Peabody
Connie Pennell
Wayne and Gail Peters
Jacqueline Pettigrew
Ramona Pinney
Robert and Suzanne Plaisted
Walter and Suzanne Plaut Jr.
Walter and Beryl Plaut Sr.
Edwin and Marilyn Plissey
Stephen and Ruberta Plummer
Thomas Potter
Richard and Judith Purington
Steve Rankin
Dr. Dhanvant and Theresa Rathod
Jonathan and Ernie Reisman
Donna Renshaw
Betty Reynolds
Mandy Richardson
Dr. Richard Riemersma
Dr. David and Catherine Rioux
Mary Robertson
Eileen Robinson
Leonard Ross Jr.
Peter Sawyer
Edward and Mazie Scheincks Sr.
Marilyn Schoppee
Ronald and Christine Sexton
Trey & Nikki Shaw
Robert Simpson RN
Paul and Joyce Sinford
Robert and Elmere Sloan
Larry and Arline Smith
Evelyn Snowdale
Robert & Lois Stenger
Joanna Stout
Jeanette Stuart
Mildred Sullivan
Carol Sutton
Elliott and Joyce Tarbell
Foye and Elizabeth Terrell
Mathy Terrill
Karen Theriault
Ruth Thurston
Elizabeth Tibbetts
Ruth Treat
Dennis and Gwendolyn Turner
Jeffrey Turner
Millard and Millie Urquhart Jr.
Helen Vose
Alan and Louise Watts
Blair and Susan West
Paul and Janet Weston
Newell White
Vergie Whitney
Stephanie Wolverton
Barry and Jolene Wood Sr.
Gerald and Judy Wood
Wayne and Lucille Woodward
Sharon Yates
Dr. Aziz Massaad and Dr. Rita Ten
Susan Woodman

Light A Life gifts were given “In Memory of”:

Phyllis Albee
Nancy W. Allen
Terry Lee Crowley Alley
Lizzie & Ashton Alley (2)
Clarence Anderson
Ray & Florence Armstrong
Paul A. Avery
Rose Barken
Barbara & Arthur Beatty (2)
Faith Beaulieu
Victor Berry
Mr. & Mrs. Clarence Berry
Mr. & Mrs. Ivan Berry
Charles E. Bodman
Mabel Bowles
Jamie-Lee Bransfield
Henry Brezski
Doris Bridgham
J.D. Brown
Margaret S. Brown
Erwin L. Caler
Donald E. Caler
Pamela J. Camelo
Hazen & Vera Camnic
Andre E. Carrington
Robert and Thelma Cates
Bernadette Christodaro
Bob & Jerry Church
Marian Coffin
Donald Coffin
Eleanor Coggins
Wendell & Elizabeth Coggins
Martha C. Cole
Neil Cole, Sr.
Calvin Congelosi
Ella Conley
Walter & Evelyn Conlin
Howard Conlin
Russell E. Crossman
Alan L. Crowley
Debrah A. Crowley
Millard & Agnes Crowley
Tracey Mae Cunningham
Andre E. Cunningham
Ralph Dare
Leon Davis
Melvin O. Dawley
Josephine & Edward Jones  
Jim Robinson  

Dot Jordan  
Mary Nowak Ball Rossman  

Carolyn & Bill Keegan  
Lucy Russell  

Deborah Kerr  
Sonja D. Sawyer  

Barbara B. King  
Elise Schencks  

Emma Kirby  
Kenneth Schoppee  

Michael L. Kirby  
Juliane & Katherine Schoppee  

Lewis & Frances Kirby  
F. Eugene "Bud" Schoppee  

Kuehnes Family  
Jim & Ruth Schoppee & Family  

Thorton C. Land  
Clifton Scoville  

Reyorde Lane  
Irving (Peter) Scoville, Jr.  

Blossom Lane  
Evelyn Sexton  

Oliver Larson  
Ray Shaw  

Nina Larson  
Mr. & Mrs. William Shinn  

Janice & Percy Leighton  
Eric C. Snowdeal, Sr.  

Vincent Allen Libby  
Lindsay Portrie Strat  

Barbara Lingley  
Sarah T. Stout  

Robert G. MacBride, M.D. (3)  
Mervin Strout, Jr.  

Merill Mahar  
Heather Stuart  

Albert Mahar  
Lance Stuart  

Mary Mahar  
Coral Surfes  

Tim Mollar (3)  
Kevin Sutton  

Lowell & Dot Mollar  
Kathleen B. Tarbell  

Robert W. Mann  
Orren B. Tibbetts  

Gerald Marshall  
Mr. & Mrs. Willard Townsend  

Hanna Marshall  
William Townsend  

Arthur Marshall  
Burton & Nellie Trafton  

Orrin & Nettie Marston & Family  
Richard "Dicky" Treat  

Mickey Matturro  
Jean Tucker  

Leola McAtee  
Lefty Tucker  

Margaret McCampbell  
Nellie & Willard Urquhart, Sr.  

Bob McLean  
Joel L. Vane  

John McLean  
Betty Varney  

Sheridan & Winnie McLean  
Hazel & Harry Watts  

Hollis Nelson McGuire  
Wayne A. Waits  

Dean Bliss McGuire  
Evan Jewel Weston  

Rod McMullen  
Vance Michael White  

Allan McKinnon  
Butch Whitney  

Medinas Family  
Gilbert Whitney  

Nick, Lucy, & Dorothy Metta  
Dorothy A. Wilcox  

Anna Meyers  
Tom Wolverton  

Billy Morgan  
Clarence & Ida Wood  

Russell W. Morris  
Grace Wood  

Colon Morrison  
Kenneth Wood  

Duddy & Jayne Ann Morse  
Joseph Craig Wood  

Anna Myers  
Ralph Wood  

Elsie Myers  
Julie & Vern Worthington  

Peter A. Nalle  
Lee Yeaton  

Margaret G. Nalle  
Verna Young  

Evelyn Noyes  
Gaudet & Lombard Families  

Mr. & Mrs. Fred Ochs  
Past Residents of Maine Veterans  

Marie R. Olson  
Home - Machias  

Robert H. Olson, Sr.  
Loved Ones  

Bill & Bette Parker  
Vose & Chase Families  

Larry S. Payne  

Bertram W. Peabody  

Mr. & Mrs. Obed L. Peabody  

Clifford E. Pennell  

Austen & Blanch Pennell  

Philip Pennell  

Earnest Perry, M.D.  

Irving Pettigrew  

Avis Pettigrew  

Gilbert Pettigrew  

Sarah B. Phinney  

Virginia Portrie  

Dale E. Pottle  

Howard H. Ramsdell, Jr.  

Anna Reeves  

Dwayne Dean Reynolds  

Sonja Reynolds-Schmidt  

Donald M. Robertson, M.D. (2)  

Dorothy Robinson  

Eric James Robinson  

Cooper Jones  

Wesley Jones  

Barbara B. King  

Jenna Koehne  

Megan Lincoln  

Norman Nelson  

Dr. & Mrs. Robert MacBride  

James Meehan  

Janet Monaghan  

William L. Morgan  

Colin Phinney  

Ester Plummer  

Asher Reisman  

Avram Reisman  

Leonard & Margarita Ross  

Pamela Sawyer & Her Family  

Emma Shaw  

Lance Stuart  

Blair & Susan West  

Burton L. Wilcox  

DECH Imaging Department  

DECH Staff  

Kuehnes Family  

Medinas Family  

2009 DECH Board of Trustees  

The Troops  

Health Information-DECH-The Best