Moving into the third year as your CEO of Down East Community Hospital, I consider all the good work that has been done by staying focused on our patients, our employees, and all the communities we serve. Strategically, we've let our Mission “to provide high-quality and compassionate care” drive our plans. While many of our strategies have developed, we recognize that there are always opportunities for improvement, growth, and simply keeping up with the ever-changing health care industry landscape. We do, undoubtedly, feel that if we keep our patients and their families at the center of everything we do, we'll continue meeting our mission well to serve our community. Thus, we're much stronger today than we were a year ago. This is due to the hard-work, commitment, and skill of the many people that make up our health care delivery team. We've certainly made some changes and will continue to do so. In carefully monitoring the results of our progress associated with change, we use feedback from many sources to make sure that the changes we make keep our compass pointing directly towards our organizational mission.

Our accomplishments this year include:

• Significant and beneficial changes to our senior leadership and leadership teams that have brought balance, new ideas, new skill sets, and superior functionality to our organization
• Increase in inpatient satisfaction scores; especially ‘would recommend’ and ‘overall score’
• Increases in ED patient experience and quality scores
• A year ending positive Total Margin of 2.0% (first time in years)
• Employee raises
• Decrease in employee turn-over rates
• Increase in employee engagement as measured by employee survey
• Increase in medical staff engagement as measured by survey
• Major renovation and construction to our emergency department which will see its first patient in 2017
• Strengthening of our Corporate Compliance program, Conditions of Participation awareness, and Environment of Care rounding and reporting programs
• Positioning and recruitment for orthopedic program expansion
• Development, project planning, and contract discussions with Acadia Hospital for development of an integrated mental health program on the campus of DECH (opening in June 2017)
• Successful negotiations and planning leading to a signed agreement with Dr. Weisberger’s team at Arnold Memorial Medical Center
• Review and evaluation of IT infrastructure and security; identifying OFI’s, and building them into our 2017 Strategic Plan
• Completion of a forward-looking strategic plan for 2017
• Continued development of multiple internal ‘opportunities assessments’ as we continue with our strategic affiliation with EMHS
• Board of Trustees development and education

I certainly appreciate the opportunity to serve our community and look forward to another positive and productive year at DECH.

Sincerely,

Dennis Welsh, CEO
Emergency Department Expansion Project

The Board of Trustees voted in early 2015 to move ahead with plans to expand and renovate the Emergency Department. The hospital applied and was approved for a USDA Rural Development loan of $4 million. The total project cost was estimated to be $4.8 million. The Board of Trustees approved a capital campaign goal of $1.5 million. The private funds raised went toward costs not covered by the loan and will help preserve the hospital’s cash liquidity. The capital campaign goal was surpassed with a total of $1,577,984.

Consolidated DECH Total Margin

<table>
<thead>
<tr>
<th>Year</th>
<th>Admissions</th>
<th>Deliveries</th>
<th>Inpatient Surgery</th>
<th>Lab Tests</th>
<th>Imaging Tests</th>
<th>Outpatient Surgeries</th>
<th>Rehabilitation Visits</th>
<th>Emergency Visits</th>
<th>Physician Visits</th>
<th>Cardiopulmonary Visits</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>950</td>
<td>138</td>
<td>157</td>
<td>68,449</td>
<td>16,223</td>
<td>1,949</td>
<td>7,814</td>
<td>8,895</td>
<td>31,996</td>
<td>8,888</td>
</tr>
<tr>
<td>2016</td>
<td>929</td>
<td>153</td>
<td>169</td>
<td>68,513</td>
<td>15,796</td>
<td>2,058</td>
<td>8,941</td>
<td>9,604</td>
<td>36,176</td>
<td>7,992</td>
</tr>
</tbody>
</table>

Leadership:

President & CEO: Dennis Welsh
Board Chair: David Whitney
Employees on payroll: 325

2017 DECH & SCF payroll/benefits
Payroll exp: $18,702,091
Benefits: $3,753,828

Payer Types

<table>
<thead>
<tr>
<th>2015</th>
<th>Medicare</th>
<th>MaineCare</th>
<th>Anthem</th>
<th>Commercial</th>
<th>Self - Pay</th>
</tr>
</thead>
<tbody>
<tr>
<td>44%</td>
<td>17%</td>
<td>11%</td>
<td>23%</td>
<td>5%</td>
<td></td>
</tr>
<tr>
<td>42%</td>
<td>18%</td>
<td>10%</td>
<td>24%</td>
<td>5%</td>
<td></td>
</tr>
</tbody>
</table>

Volume Statistics

<table>
<thead>
<tr>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Admissions</td>
<td>950</td>
</tr>
<tr>
<td>Deliveries</td>
<td>138</td>
</tr>
<tr>
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</tr>
<tr>
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</tr>
<tr>
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</tr>
<tr>
<td>Outpatient Surgeries</td>
<td>1,949</td>
</tr>
<tr>
<td>Rehabilitation Visits</td>
<td>7,814</td>
</tr>
<tr>
<td>Emergency Visits</td>
<td>8,895</td>
</tr>
<tr>
<td>Physician Visits</td>
<td>31,996</td>
</tr>
<tr>
<td>Cardiopulmonary Visits</td>
<td>8,888</td>
</tr>
</tbody>
</table>
## Consolidated Statements

**Consolidated Statements of Operations Years Ended December 31, 2016 and 2015**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted revenues, gains, and other support</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patient service revenue</td>
<td>$43,211,415</td>
<td>$40,026,815</td>
</tr>
<tr>
<td>(net of contractual allowances and discounts)</td>
<td>2,934,089</td>
<td>3,002,807</td>
</tr>
<tr>
<td><strong>Net patient service revenue</strong></td>
<td>$40,277,326</td>
<td>$37,024,008</td>
</tr>
<tr>
<td>Investment income</td>
<td>178,746</td>
<td>99,031</td>
</tr>
<tr>
<td>Other revenue</td>
<td>924,846</td>
<td>1,183,355</td>
</tr>
<tr>
<td>Electronic health record incentives</td>
<td>191,234</td>
<td>400,900</td>
</tr>
<tr>
<td><strong>Total revenues, gains and other support</strong></td>
<td>$41,572,152</td>
<td>$38,707,274</td>
</tr>
</tbody>
</table>

**Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>18,306,543</td>
<td>19,074,340</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>4,192,553</td>
<td>4,338,328</td>
</tr>
<tr>
<td>Purchased services</td>
<td>2,356,099</td>
<td>2,078,247</td>
</tr>
<tr>
<td>Temporary personnel</td>
<td>1,066,113</td>
<td>881,341</td>
</tr>
<tr>
<td>Professional fees</td>
<td>4,553,920</td>
<td>2,342,103</td>
</tr>
<tr>
<td>Supplies</td>
<td>4,294,359</td>
<td>3,848,460</td>
</tr>
<tr>
<td>Other</td>
<td>4,648,926</td>
<td>4,559,460</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>1,332,103</td>
<td>1,542,278</td>
</tr>
<tr>
<td>Interest</td>
<td>114,621</td>
<td>143,722</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>$40,856,237</td>
<td>$38,808,279</td>
</tr>
</tbody>
</table>

**Excess (deficiency) excess of revenues, gains, and other support over expenses**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>706,915</td>
<td>(101,005)</td>
</tr>
</tbody>
</table>

Change in net unrealized gains and losses on investments

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>26,926</td>
<td>(159,970)</td>
</tr>
</tbody>
</table>

Net assets released from restrictions of capital expenditures

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>70,674</td>
<td>604,059</td>
</tr>
</tbody>
</table>

Unfunded pension liability adjustment

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>243,846</td>
<td>343,084</td>
</tr>
</tbody>
</table>

**Increase in unrestricted net assets**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,048,361</td>
<td>$343,084</td>
</tr>
</tbody>
</table>
Community Benefit

Our Mission Statement

At Down East Community our mission is to improve the health of the people in the Sunrise County by being as passionate, determined and resilient as those we serve and by balancing exceptional service, financial integrity, current technology, staff satisfaction and collaborative community involvement.

An integral part of the mission of Down East Community is to improve the health of the people in the Sunrise County and our Community Benefit is a part of what we do to fulfill that mission.

Community Health Needs Assessment (CHNA)

Down East Community Hospital continues to take steps to improve the health of its communities. In 2016 DECH focused its community health efforts based on its selected priorities of focus.

Obesity • Drug & Alcohol Abuse • Cardiovascular Disease • Mental Health
Cancer • Access to Healthcare • Diabetes

Subsidized Programs:

Outdoor Movies
NAMI Training
Women’s Health Resource Library
Know Your Numbers
Sarah’s House
Pee Wee Tournaments
UMM Rural Dirt Documentary
Machias Area Little League
Arise Addiction Recovery
Beth C. Wright Cancer Center

Medical Services:

NYU Dental Clinic
Free Mammograms
Free Medical Care
Health Fairs and Flu Shot Clinics
Community Health Needs

Medical Education:

Healthcare Professional Education

Downeast Hospice
Healthy Acadia
Downeast Youth Soccer League
Machias Wild Blueberry Festival
Bike Maine First Aid Stations
Breast Cancer Awareness
The Wesley Foundation
Turkey A Thon
Lobstah Drop

Total: $1,147,501

Medical Education $90,802
Subsidized Programs $23,687
Medical Services $1,033,012
List Of Service Chiefs (as of December 31, 2016)

- Michael Bell, MD   Emergency Medicine Service
- Jane Sande, MD   Pediatric Service
- Kara Dwight, DO   Obstetric Service
- Thomas Crowe, MD   Surgical Service
- Diane Zavotsky, MD   Medicine Service
- Stephen Madigan, MD   Radiology Service

New Medical Staff Members in 2016

- Nadeem Ali, MD
- Belinda Barron, APRN-FNP
- Michael Bell, MD
- Justin Bennett, MD
- Peter Croft, MD
- Gary Degen, DPM
- Michael Heniser, DO
- George Higgins, III, MD
- Henry Jao, MD
- Gregory Lam, MD
- Mark McAllister, MD
- Kelly McCoubrey, APRN-FNP
- James Mullen, III, MD
- Mark Neer, PA-C
- Douglas Nilson, MD
- Guy Nuki, MD
- Marcus Riccioni, MD
- Joseph Nabozny, MD
- Michelle Perkins, MD
- Albert Sledge, IV, MD
- Daniel Stansifer, MD
- Ernest Walker, PA-C
- Robert Abrams, MD
- Julia Arnold, MD
- Carl Aselton, MD
- Kristen Barbee, DO
- Belinda Barron, FNP
- John Gaddis, DO
- Sandra Manship, FNP
- Kelly McCoubrey, FNP
- Christine Moulton, FNP
- David Rioux, DO
- Curtis Russet, FNP
- Cynthia Sammis, MD
- Steven Weisberger, DO
- Robert Abrams, MD
- Julia Arnold, MD
- Carl Aselton, MD
- Kristen Barbee, DO
- Belinda Barron, FNP
- John Gaddis, DO
- Sandra Manship, FNP
- Kelly McCoubrey, FNP
- Christine Moulton, FNP
- David Rioux, DO
- Curtis Russet, FNP
- Cynthia Sammis, MD
- Steven Weisberger, DO
- Robert Abrams, MD
- Julia Arnold, MD
- Carl Aselton, MD
- Kristen Barbee, DO
- Belinda Barron, FNP
- John Gaddis, DO
- Sandra Manship, FNP
- Kelly McCoubrey, FNP
- Christine Moulton, FNP
- David Rioux, DO
- Curtis Russet, FNP
- Cynthia Sammis, MD
- Steven Weisberger, DO

In 2016 the following practitioners joined the DECH Staff:

1 to r: Belinda Barron, FNP, Michael Bell, MD, Henry Jao, MD, Guy Nuki, MD, Kelly McCoubrey, FNP

1 to r: Belinda Barron, FNP, Michael Bell, MD, Henry Jao, MD, Guy Nuki, MD, Kelly McCoubrey, FNP

Nadeem Ali, MD
Belinda Barron, APRN-FNP
Michael Bell, MD
Justin Bennett, MD
Peter Croft, MD
Gary Degen, DPM
Michael Heniser, DO
George Higgins, III, MD
Henry Jao, MD
Gregory Lam, MD
Mark McAllister, MD
Kelly McCoubrey, APRN-FNP
James Mullen, III, MD
Mark Neer, PA-C
Douglas Nilson, MD
Guy Nuki, MD
Marcus Riccioni, MD
Joseph Nabozny, MD
Michelle Perkins, MD
Albert Sledge, IV, MD
Daniel Stansifer, MD
Ernest Walker, PA-C
Robert Abrams, MD
Julia Arnold, MD
Carl Aselton, MD
Kristen Barbee, DO
Belinda Barron, FNP
John Gaddis, DO
Sandra Manship, FNP
Kelly McCoubrey, FNP
Christine Moulton, FNP
David Rioux, DO
Curtis Russet, FNP
Cynthia Sammis, MD
Steven Weisberger, DO
In July, Sunrise welcomed Meda Robinson, R.N. as the new Director of Nursing Services. Meda is a native of Jonesport and brings many years of long-term care experience to the care team.

The Darling’s ice cream truck rolled into Sunrise on July 20th. A wonderful fun filled day was enjoyed by residents, family members, staff and community members. We had many four legged visitors as well, ponies, goats and even a bunny. I wish to thank Darling’s and our community for their generous support. In addition to all the smiles, refreshing ice cream and great photos, the resident activity fund received a total of $735 in donations.

We receive support from many family members in a variety of ways. Some give of their time to share their musical talents, some sit and chat, some help out with activities, such as, our ever popular bingo games. The generous financial support we received last year paved the way for a new picnic pavilion to be constructed on our property. The pavilion provides a shaded area for residents to comfortably participate in various outside activities as well as a relaxing area to visit with friends and family. We are looking forward to a wider array of activities throughout the summer of 2017.

Baylee Smith, CNA was a recipient of the 2016 Maine Long-Term Care Ombudsman Excellence Award. This was a well-deserved recognition. Baylee was honored at the Blaine House during a tea hosted by Maine’s First Lady, Ann LePage. Baylee goes above & beyond in caring for the residents and is a mentor to all who are fortunate to know her.

In conclusion, I wish to thank the hard working, dedicated staff of Sunrise Care Facility for the exceptional care they provide to our most vulnerable citizens every day. They truly embody the heart and soul of long term care.

Arlen Ryan, Administrator
If I had gone through labor and delivery at any other hospital, I don’t believe I would have spent my first Mother’s Day with my son in my arms.

As first-time expectant parents, my husband Ryan and I spent 9 happy months eagerly preparing for the arrival of our son. I was young, active, healthy and had a relatively “easy” pregnancy, so it was hard to imagine that my delivery would be anything but uncomplicated as well. Of course I had my fears, but the anticipation and joy I felt when just imagining what my son would look like kept those fears at bay. So when my water broke on an early Sunday afternoon just 2 days before my due date I was ready! Ryan and I grabbed our packed bags and made the drive from Milbridge to Machias and checked in at Down East Community Hospital.

We received a very warm welcome from a team of kind-hearted and knowledgeable nurses who made sure they understood our birth plan and answered any and all of our questions. We had high hopes for a quick labor, but when I was still only 2 centimeters dilated at 10pm, we realized we were in for a long night. I simply cannot say enough good things about the entire nursing staff, but the patience and compassion Nurse Shelby and Nurse Angela showed us that night was truly remarkable. By mid-morning my progression seemed abnormal, but knowing my strong desire to birth my son naturally, Dr. Dwight and her team worked with me, until it was evident he would have to be delivered through a cesarean-section. So after nearly 20 hours of labor, off I went to the OR and in crept that deep-seated fear that something could go terribly wrong.

With Ryan by my side, they began the c-section. Drowsy from the anesthesia but still aware, I kept waiting to hear the cries of my son but they didn’t come. Instead, behind the curtain that blocked the lower half of my body, I heard the concentrated energy of people working to save my son’s life. I remember desperately asking Ryan what was going on and through his own tears and terror he tried to comfort me. For 11 agonizing minutes my tiny, infant son lay inside my womb staring up through the slit in my abdomen into the eyes of Dr. Dwight. Completely stuck.

At some point during my last few weeks of pregnancy, my son’s head dropped down and molded into my pelvis. This was not something Dr. Dwight and her team could have known about or prepared for, but here they were in this moment where every minute that ticked by put me and my son at more risk and where one wrong move could have easily broken his delicate neck. Words will never be able to express how grateful I am that this story, our story, has a happy ending. It ended this way not because of luck, but because of the skill and determination of Dr. Dwight. It ended this way because when she needed support, Dr. Massaad and Dr. Inegbenijie stepped in to provide their own expertise. It ended this way because Dr. Sande, Nurse Anesthetist Shawn Sparrow and the rest of the Pediatric team had the talent and experience to treat my son when he was under duress after the delivery. It ended this way because, what seemed like the entire DECH staff, was rallying behind my family and supporting us in whatever way possible. With no other family in Maine, my husband and I thought we were going to go through this alone, but at DECH, that was never the case.

While the safe delivery of our son, Clayton Harry Byers, was quite astounding in and of itself, the outpouring of kindness shown to us post-partum was also incredibly humbling. Over the course of our 4-day stay at the hospital, staff both directly and indirectly involved in our delivery popped in to offer congratulations. Some had just heard about our complications and had said a little prayer for Clayton during delivery. Our son had only been in the world for 24 hours and already he had a growing fan club! Even more than that, it truly felt like Clayton, Ryan and I were part of the DECH family.

It took us a few days to actually name Clayton. During that time some of the staff affectionately offered suggestions, such as “Stargazer” (for the way he peered up towards the sky while he was stuck) or Hercules! I smile when thinking about the latter, because to me and my family the real heroes of this story will forever and always be the amazing staff at DECH.
Dear friends,

It is my pleasure to report to you that Down East Community Hospital has achieved great success in 2016. While rural hospitals everywhere are struggling to keep their doors open, we have managed to deliver excellent care to our patients while achieving rare financial success.

Our emergency department upgrade and expansion is coming along nicely. Many thanks to many for its progress. Special thanks goes to those who made financial contributions to the ED Capital Campaign. With a target goal of $1.5 million, we over delivered a total of $1,577,984. On behalf of the Board and the Capital Campaign Committee, I would like to give special thanks to Machias Savings Bank for their $250,000 donation and especially to its President and CEO, Larry Barker, for his vision, energy, and effective efforts in helping us achieve this fantastic goal.

Dennis Welsh just completed his second full year as your hospital’s CEO. He has settled into his position very well and he and his senior staff deserve great thanks for the achievements they have reached. The Board has every confidence in Dennis and his team.

The Board of Trustees of your hospital is extraordinarily motivated, diversified, capable, and engaged. I’m very proud to be a part of this team. Each and every member brings their level best to make governance decisions to point this hospital in the right direction.

While there are many uncertainties affecting healthcare now and in the future, I am confident that Down East Community Hospital will rise to the occasion and meet those challenges as they present themselves.

Sincerely,

David M. Whitney
Chair, Board of Trustees
On Friday, January 15 2016, Machias Saving Bank President and CEO, Larry Barker, presented a $250,000 donation to DECH Board Chair, David Whitney, and DECH President and CEO, Dennis Welsh for the Emergency Department Expansion. This launched the campaign to raise 1.5 million dollars towards the 4.8 million dollar expansion.

Mr. Barker voiced the sentiment of Machias Savings Bank on why giving to the ED expansion was important, "Making a difference in our communities is the reason we exist at Machias Savings Bank." He went on to say, "Down East Community Hospital is a tremendous asset to our community for both the critical health care services and the great jobs the hospital provides for this region. The emergency department expansion is a great project for our community and we’re glad to play a leadership role in the fundraising effort both in terms of this contribution and the volunteer hours that our team has committed to the campaign going forward."

Because of the generous commitment to Down East Community Hospital from companies and community members like Machias Savings Bank, the campaign exceeded its $1.5 million dollar goal. Thank you to everyone who worked on the campaign and who gave so generously.

**Capital Campaign**

**Platinum Sponsors**
- Larry & Terri Barker
- Matt Coffin
- Wayne & Gail Peters
- Ricky W. & Katharine B. Ramsdell
- Frank & Heide Schumann
- Machias Savings Bank
- Bar Harbor Bank & Trust
- Stephen & Tabitha King Foundation
- Cherryfield Foods
- Estate of Irene Hibbs
- Bangor Savings Bank
- Davis Family Foundation
- R H Foster Energy, LLC
- First National Bank
- Varney Agency
- BlueWater Emergency Partners, LLC

**Gold Sponsors**
- Dr. Anne M. Baker & Dr. Robert C. Lacy
- Joan Carter
- Dr. Kara Dwight-Lamb
- George & Mary Beth Gaddis
- Peter & Rebecca Irving
- Thornton & Kathryin Land
- Charles & Harriet Lightner
- Jacqueline M. & Susan M. O’Clair
- Blair & Susan West
- David & Holly Whitney
- A.C. Inc.
- Dahl Chase
- Hannaford Charitable Foundation
- DECH Auxiliary
- Hanscom Construction
- Lorne Michaels
- Hoops for Health Fundraiser

**Silver Sponsors**
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- James & Joanne Ausprey
- Peter & Gail Berry
- Dr. Leonid & Helen Brodsky
- Eric & Kathleen Burke
- Cadot Family Fund
- Josh & Laurie Cates
- Brian & Wanda Cates
- Steven Plissey & Catherine Mandis
- Gregory & Marcia Coffin
- Steve Colbourn
- Dr. Thomas & Mrs. Nancy Crowe
- Larry, Kelly, Joey, Terri Davis
- Holly Gartmayer DeYoung
- Robert & Betsy French
- Stephen & Judith Gay
- Stephen and Heidi Geel
- William & Ann Gies
- Mary Jane Good, Esq./Machias Title
- Hamilton Cove Fund of the Maine Community Foundation
- Judy Hanscom
- Patricia Hennessey
- Michael & Rebecca Hennessey
- Jason & Julie Hixson
- William & Marcia Jackson
- Thornton Lothrop
- Chris & Andrea Lyford
- Nate Martell
- Edward & Carol Mosel
- Christopher & Lynette Parr
- Robert & Jeanne Peacock
- Joel & Hope Pratt, Sr.
- Jonathan & Ernestine Reisman
- Donald & Lisa Reynolds
- Ron Rutledge & Vivien Crea
- Dr. Jane Sande
- Mike & Patti Sasing
- Corey and Heidi Schwinn
- Edward Hennessey & Traci Sanborn
- Mark & Wellness Tremallo
- Dennis & Donna Welsh
- Peter & Margy White
- Virginia Winslow Whitney
- Bluebird Motel, Inc.
- EBS Building Supply
- Helen’s Restaurant, Inc.
- J. L. Huntley
- Pineo’s True Value
- Kozak & Gaye, PA
- Roque Bluffs Community Center
- Bluebird Ranch Family Restaurant
- Berry, Dunn, McNeil & Parker, LLC

**Bronze Sponsors**
- Thomas & Susan Aceto
- John & Valdine Atwood
- Damon Barker
- Calvert Barnett
- Dr. & Mrs. Michael Bell
- Leonard Bowles
- David & Beth Carmody
- William & Gretchen Cherry
- Thomas Curtis
- David & Carol Dowley
- Thomas and Gail Finlay
- Dr. John Gaddis
- Gerrish Island Fund of the Maine Community Foundation
- Richard and Carmen Gilman
- Eleanor Graf
- Dr. Howard and Lynda Grayson
- Richard & Stephanie Heller
- Dr. & Mrs. Michael Heniser
- Lyman & Carlene Holmes
- Blaine & Dori Jones
- Bill Kitchen & Cat Cannon
- Ruth Leubecker
- Mortimer & Ann Lockett
- Christopher & Pamela Loughlin
- Carlc Lyford

**Platinum Sponsors**
- Ovation Fundraising Counsel
- Castle Associates
- Richard & Elise Larson
- Paper Talks
- Physician Services, Inc.

**Bronze Sponsors**
- Thomas & Susan Aceto
- John & Valdine Atwood
- Damon Barker
- Calvert Barnett
- Dr. & Mrs. Michael Bell
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- Bill Kitchen & Cat Cannon
- Ruth Leubecker
- Mortimer & Ann Lockett
- Christopher & Pamela Loughlin
- Carlc Lyford
Dr. & Mrs. Jay Mullen
Dr. Walter & Mrs. Louise Muth
Dr. & Mrs. Joseph Nabozny
Mark Neer, PA-C
Dr. Guy Nuki
Robert & Ruth Owen
Jennifer Peterson
Thomas Potter
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Dr. Marcus & Mrs. Krista Riccioni
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